

ARUN DISTRICT COUNCIL

REPORT TO AND DECISION OF THE HOUSING AND WELLBEING COMMITTEE ON 2 DECEMBER 2021

SUBJECT: ARUN LOCAL COMMUNITY NETWORK UPDATE

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DATE: October 2021
EXTN: 01903 737835
AREA: Services Directorate

EXECUTIVE SUMMARY: Health provision is currently undergoing a transformation. Nationally General Practices have established clusters of Primary Care Networks (PCN's). In West Sussex the Primary Care Networks are being encouraged to link into Local Community Networks (LCN's) based on the geographies of District and Borough Councils as this will make partnership working and the achievement of common goals more practical and sustainable. Each Local Community Network is established with a range of community partners to work in partnership to address local health inequalities and wellbeing related issues. This report provides an update to members of the Arun Local Community Network.

RECOMMENDATIONS:

It is recommended that the Housing and Wellbeing Committee approve:

1. The annual Wellbeing Grant Fund of £5,000 is allocated to the Arun Local Community Network board to be distributed in line with its priorities.
2. The Arun Wellbeing and Health Partnership is replaced by the Arun Local Community Network partnership; and
3. A member of the Housing and Wellbeing Committee is nominated to the Arun Local Community Network board.

1. BACKGROUND:

- 1.1 Local Community Networks were launched across Coastal West Sussex in 2017. They were central to the 'Coastal Care: Inspiring Healthier Communities Together' Plan with the aspiration of establishing a 'place based' operating model that would transform health services from being illness centred to a system where partners, including communities, worked together to improve the health and wellbeing of the local population.
- 1.2 The model brought together health providers, commissioners, District and County Councils and the community and voluntary sector as aligned partners to identify and

act on health-related issues affecting communities at a local level.

- 1.3 By 2019 the National Health Service (NHS) landscape was in the process of fundamental change. A new Integrated Care System was being established with the purpose of breaking down the divisions between hospitals and general practice, and the separation between physical and social care. This included a strategic aim to keep people healthy in their community and out of hospital.
- 1.4 Locally, Coastal Care was replaced with a 'Sustainability and Transformation Partnership' and the Primary Care Network model was introduced. A Primary Care Networks (PCN) is a group of GP Practices working together at scale and in partnership with the local Community Nursing Service to deliver an integrated and high-quality community health service operating under a Primary Care Network Network Agreement.
- 1.5 The Sustainability and Transformation Partnership quickly became the Sussex-wide Integrated Care System which reviewed the Local Community Network model and confirmed that it provided an effective model to tackle health inequalities which is now being considered Sussex-wide. The basic requirements of Local Community Networks are as follows:
- operate on a scale that provide an intermediate place-based community network and are best suited to work on established District Council footprints
 - comprise of Health, Social Care, County Council, District Council and Voluntary and Community Sector organisations
 - include Primary Care Networks as key members
 - build genuine partnerships between members and create opportunities for more joined up working
 - focus on prevention and early intervention with the aim of improving the health and wellbeing of the resident population and use the West Sussex Joint Health & Wellbeing Strategy as their framework for delivery
- 1.6 West Sussex was at the forefront establishing the Local Community Network partnership model. The experience of working together during the Covid-19 pandemic and recognition of the unequal impact of the virus on disadvantaged groups within the population provided a renewed the ambition to tackle health inequalities. To this end West Sussex County Council (WSCC) and the NHS West Sussex Clinical Commissioning Group (WSCCG) joined together to provide a strategic lead to establish effective Local Community Networks in West Sussex and looked to the District and Borough Council's to help co-ordinate this work.

2. ARUN LCN

- 2.1 The Arun Wellbeing and Health Partnership provided the foundation for the Arun Local Community Network. This Partnership had provided the opportunity for care providers, statutory organisations and the voluntary sector to meet and collaborate.

It distributed a small grant fund (£5,000) to support the delivery of projects that helped tackle local priorities and promoted local initiatives and opportunities offered by partner organisations.

- 2.2 The introduction of a statutory Integrated Care System as outlined in the white paper 'Integration and innovation: working together to improve health and social care for all' (published 11 February 2021) created the stimulus to realign the work of the Arun Wellbeing and Health Partnership to that of the Arun Local Community Network. The fundamental difference was the presence of the newly formed local Primary Care Networks with a mandate to engage with the Local Community Network and were expected to play a role in addressing local health inequalities.
- 2.3 The collaboration between West Sussex County Council (WSSCC) and NHS West Sussex Clinical Commissioning Group (WSSCCG) provided the momentum to formally establish the Arun Local Community Network and initial discussions began in early 2021. The formation of the Arun Local Community Network to tackle health inequalities provided an opportunity to incorporate a number of the related Covid-19 workstreams (e.g. Food Partnership, Financial Impact) thus reducing duplication and building on the established relationships and goodwill that had formed as partners responded to the pandemic.
- 2.4 The Members of the Arun Local Community Network board include:
- Citizens Advice
 - Primary Care Lead - Arun Area
 - Primary Care Networks (x3 in Arun, see Appendix 2)
 - West Sussex Health Watch
 - WSSCC – Partnerships and Communities
 - WSSCC – Public Health
 - WSSCC/West Sussex Clinical Commissioning Group Lead
 - Voluntary Action Arun & Chichester (VAAC)
 - Arun Officers – Community Wellbeing
 - Arun Councillor (vacant)
- 2.5 The Terms of Reference of the Arun Local Community Network were agreed in July 2021 (Appendix 1) with the stated aim 'to address local health and wellbeing inequalities in the Arun District'. These were assessed using a range of information including the Office of National Statistics population data, the Public Health England Arun Health Profile (2019) and West Sussex Joint Strategic Needs Assessment data (2021) together with intelligence from partner organisations, including an assessment of the economic impact of Covid. Based on this information the Arun Local Community Network board agreed to focus its work on the areas of greatest deprivation. It is in these areas that the socio-economic factors that determine health (education, employment, income, housing, environment, etc.) are most acute, and the health inequalities and outcomes most stark.
- 2.6 Two priority areas have been identified as Courtwick with Toddington and Bersted. A subgroup has been established for Courtwick with Toddington which is chaired by a clinical lead (GP) within the Angmering Coppice Fitzalan (ACF) Primary Care Network (Appendix 2). Meetings have also been held with the purpose of establishing a Bersted subgroup. Both subgroups will agree the key priorities for

their respective areas and provide regular reports to the Arun Local Community Network board.

2.7 The Arun Local Community Network is in its formative stages, but much has been achieved in setting and establishing the membership and agreeing its priorities. A vacancy on the Board is available to an Arun Councillor and it is proposed that the Committee nominate a representative. It is also proposed that the £5,000 grant fund currently distributed by the Arun Wellbeing and Health partnership is in future passed to the Arun Local Community Network for allocation based on its priorities, but it continues to be administered by Arun officers.

3. CONCLUSION

3.1 The changing landscape in Health has provided an opportunity for greater collaboration between Health, Social Care, statutory and non-statutory organisations to improve the health and wellbeing outcomes for local communities. The Arun Local Community Network has elected to focus on areas with the greatest inequality where the need is greatest. To achieve this, it will concentrate its efforts on improving those socio-economic factors which will have the greatest impact on improving the health and wellbeing of those communities.

2. PROPOSAL(S):

It is proposed that the Housing and Wellbeing Committee approve:

1. The annual Wellbeing Grant Fund of £5,000 is allocated to the Arun Local Community Network board to be distributed in line with its priorities.
2. The Arun Wellbeing and Health Partnership is replaced by the Arun Local Community Network partnership; and
3. A member of the Housing and Wellbeing Committee is nominated to the Arun Local Community Network Board.

3. OPTIONS:

This report provides an update in regard to the development of the Arun Local Community Network and proposes a number of changes to the local health and wellbeing arrangements. Members may choose to agree or reject the proposals.

4. CONSULTATION:

Has consultation been undertaken with:	YES	NO
Relevant Town/Parish Council		✓
Relevant District Ward Councillors		✓
Other groups/persons (please specify)		✓

5. ARE THERE ANY IMPLICATIONS IN RELATION TO THE FOLLOWING COUNCIL POLICIES: (Explain in more detail at 6 below)

	YES	NO
Financial	✓	
Legal		✓

Human Rights/Equality Impact Assessment		✓
Community Safety including Section 17 of Crime & Disorder Act		✓
Sustainability		✓
Asset Management/Property/Land		✓
Technology		✓
Other (please explain)		

6. IMPLICATIONS:

Financial: the existing Arun Wellbeing Grant is transferred to the Arun Local Community Network to allocate and distribute based on the board's identified priorities and that Arun Officers will retain oversight and management of the fund on behalf of the Council.

7. REASON FOR THE DECISION:

To demonstrate commitment and support to the development of the Arun Local Community Network to tackle and reduce health inequalities.

8. BACKGROUND PAPERS:

[Integration and innovation: working together to improve health and social care for all](#)

Appendix 1

Arun Local Community Network (LCN)

Terms of Reference

Aim

The Local Community Network (LCN) is a multi-agency group and aims to address local health and wellbeing inequalities in the Arun District.

The Arun Local Community Network have agreed to the following partnership principles:

- We will work together to benefit and improve the local health and wellbeing our local communities
- Every partner is an equal member
- Partners will proactively build positive working relationships with each other to support shared working
- Partners recognise and embrace the importance of assessing and addressing the wider social determinants that contribute to health inequalities to provide a holistic, integrated partnership response.

The Arun Local Community Network will support and guide the local covid recovery response, and where required, provide governance for associated work (e.g. Arun & Chichester Food Partnership and Arun Financial Impact Working Group).

The Arun Local Community Network recognises the importance and value of working with and alongside our local communities to deliver tangible health and wellbeing improvements; therefore, this principle will be applied throughout all work activities and programmes agreed by the partnership.

Context

In today's climate where all resources are under pressure, efficient and collaborative partnerships across organisations are essential to a coordinated response to tackling the social and economic determinants of health.

We recognise that there are a variety of partners who influence the health and wellbeing of residents, and that increased collaboration is likely to bring additional benefits.

The Local Community Network is place-based aligned to the Arun District Council boundary, a collaborative network that seeks to realise these benefits by providing a forum that allows the time and space to build genuine partnerships and trust between members.

It is anticipated that these benefits will include:

- Creating opportunities for more joined up and co-ordinated working at a local community level

- Preventing duplication
- Ensuring best use of local assets, resources and shared intelligence
- Enabling network knowledge to build and maintain an accurate shared picture of local system resources, gaps and challenges
- Providing new, collaborative opportunities that support innovation and best practice

LCNN members/organisations will undertake to:

- Facilitate attendance of a senior member of staff at Arun Local Community Network Board Meetings (or in their absence a nominated deputy)
- Share anonymised data that will help to identify priorities or drive projects
- Share information about their organisation – new projects, strategies, structure changes and developments
- Provide a leadership and/or advisory role in projects or work streams relevant to their role or organisation
- Be a single point of contact for their organisation for other members of the Local Community Network
- Promote and feedback on the work of the Local Community Network within their organisation and with other partners
- Include/feedback the work of the Local Community Network to associated groups as agreed
- Share relevant anonymised data to help the Local Community Network to identify local priorities and demonstrate impact

Resourcing

There is no additional budget identified for this Local Community Network Partnership, but administrative support will be provided by Arun District Council.

The group members will be seeking further financial resources in order to continue and maintain the focus and work of the Local Community Network.

Partner organisations will be committing people and time to the Local Community Network and any relevant task and finish groups including projects that are formed as appropriate.

Meeting frequency

Arun Local Community Network board meetings will be held at a minimum quarterly with an independent chair and a vice-chair. These arrangements will be reviewed after 12 months or by agreement by the board members.

For the 12 months period commencing 1 July 2021 the chair will be [Insert name of CitA Trustee] and the Vice Chair will be [pending confirming of Member of Arun District Council Housing & Wellbeing Committee].

Reporting

The Local Community Network will provide regular updates and reporting as is appropriate and requested by the Arun District Council Housing & Wellbeing

Committee and WSCC Health and Wellbeing Board. The Local Community Network will seek to streamline reporting requirements where feasible and appropriate.

Membership

Independent Chair

TBC (Vice-chair)

Arun District Council Officers

Arun District Council Member of Housing & Wellbeing Committee

Citizens Advice

CCG PCN Arun Area Lead

Health Watch

PCN Arun Leads

WSCC Communities

WSCC Public Health

West Sussex Collaborative Working: WSCC & WSCCG

Voluntary Action Arun & Chichester (VAAC)

By agreement of the members, partners can be invited to join the Local Community Network board.

Duration of the Terms of Reference

The Terms of Reference will be reviewed at one year, or if circumstances change.

Appendix 2

Primary Care Networks in Arun

Angmering Coppice Fitzalan (ACF) Primary Care Network

- Angmering and Coppice Medical Group
- Fitzalan Medical Centre

Arun Integrated Care Primary Care Network

- The Park Surgery
- Westcourt Surgery
- Willow Green Surgery

Regis Primary Care Networks

Neighbourhood One – Central Regis

- Maywood Surgery
- West Meads Surgery
- Grove House Surgery
- Bognor Medical Practice
- Bersted Green Surgery

Neighbourhood Two – Rural Regis

- The Croft Surgery
- Arundel Surgery
- Avisford Medical Group
- Flansham Park Health Centre

Note:

Primary care networks are based on GP registered lists, typically serving communities of between 30,000 to 50,000. Small enough to provide the personal care valued by both patients and GPs, but large enough to have impact and economies of scale through better collaboration between practices and others in the local health and social care system